STATE OF ALABAMA COUNTY OF BALDWIN Jun 27 | 52 PM '96

ARTICLES OF INCORPORATION OF

SUBSTITUTE OF PROPERTY

THE DUNES MASTER OWNERS' ASSOCIATION, INC.

The undersigned for the purposes of forming a corporation pursuant to the provisions of the Alabama Monprofit Corporation Act (Code of Alabama (1975), Sections 10-3A-1, at seq.) hereby adopts the following Articles of Incorporation ("Articles") and certifies as follows:

- 1. NAME. The name of the corporation is "The Dunes Master Owners' Association, Inc." (hereinafter referred to as the "Master Association").
- 2. DURATION. The period of duration of the Master Association shall be perpetual unless dissolved pursuant to law.
- 3. PURPOSES. The purposes for which the Master Association is organized are:
- (a) To provide for the efficient preservation of the appearance, value and amenities of the property which is subject to certain covenants, conditions and restrictions including, but not limited to, The Dunes Covenants, Conditions and Restrictions (the "Dunes Covenants") and the Alabama Beach Mouse Protective Covenants for The Dunes (the "Beach House Covenants") (which together with all subsequent amendments thereto, are hereinafter collectively referred to as the "Covenants") recorded or to be recorded from time to time in the Probate Office of Baldwin County, Alabama on various portions of the property described on Exhibit "A" attached hereto (hereinafter collectively referred to as the "Development"). Capitalized terms not otherwise defined herein shall have the same meanings given to them in the Beach Mouse Covenants or if defined therein, then in the The Dunes Covenants.
- (b) To own, operate, maintain, manage, repair and replace Common Areas of the Development.
- (c) To the extent provided in the Covenants, to control the specifications, architecture, design, appearance, siting and landscaping of all Improvements to be constructed, placed or permitted to remain on any Lot, Dwelling or any other portion of the Development, and all alterations, changes and additions thereto.
- (d) To perform and carry out the acts, duties, responsibilities and conditions delegated to the Master Association in the Covenants, these Articles, the Master Association Bylaws, and all amendments thereto.
- (e) To own, lease, license, operate, purpose, acquire, hold, improve, develop, manage, sell, convey, transfer, exchange, release and dispose of, either alone or in conjunction with others, real and personal property, tangible and intangible, of every kind, character and description.
- (f) To enforce all of the terms and provisions of the Covenants and to make, establish and enforce reasonable rules and regulations governing the administration, operation and management of the Development.
- (g) To make, levy, collect and enforce Assessments, as defined in the Covenants, and to use and expend such Assessments in the manner set forth in the Covenants.

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- (h) To employ personnel and contract for services material and labor, including contracting for the management of the Common Areas and all other portions of the Development.
- (i) To purchase and maintain insurance for such coverages, with such insurance carriers, in such amounts, at such rates and with such deductibles as may be necessary for the protection of the Master Association, its officers, directors and replaces.
- (j) To enforce any of the provisions of the Covenants by legal and equitable actions as may from time to time be necessary.
- (k) To enter into, make and perform contracts of every kind for any lawful purpose without limit as to amount, with any person, firm, association, partnership, limited partnership, corporation, municipality, county, state, territory, government, governmental subdivision, or body politic.
- (1) To operate without profit for the sole and exclusive benefit of the members of the Master Association.
- (m) To delegate any power or powers to Subordinate Owner's Associations or others when such delegation is deemed by the board of directors of the Master Association to be in the interest of the Master Association or its members.
- (n) To carry on any other business in connection with the foregoing, to transact any or all lawful business for which corporations may be incorporated under the Alabama Monprofit Corporation Act, as amended, and to have and exercise all powers necessary or convenient to effect the purposes of the Master Association in accordance with and subject to the terms and provisions of the Covenants.
- (o) To monitor and encourage compliance with the Permit and the Beach Mouse Covenants.

THIS MASTER ASSOCIATION DOES NOT CONTEMPLATE PECUNIARY GAIN OR PROFIT FOR THE MEMBERS THEREOF, AND THE FUNDS OF THE MASTER ASSOCIATION, WHETHER RECEIVED BY GIFT OR OTHERWISE, REGARDLESS OF THE SOURCE THEREOF, SHALL BE EXCLUSIVELY USED IN THE PROMOTION OF THE BUSINESS OF THE MASTER ASSOCIATION, AS THE BOARD OF DIRECTORS OF THE MASTER ASSOCIATION WAY FROM TIME TO TIME DETERMINE:

4. INITIAL REGISTERED OFFICE AND AGENT. The location and mailing address of the initial registered office of the Master Association, and the name of its initial registered agent at such address, are as follows:

W. Kennedy Striplin 307 Woodbridge Circle Daphne,, Alabama 36526

- Association shall have no capital stock, is not organised for profit, and does not contemplate pecuniary gain or profit to the members thereof. No part of the earnings of the Master Association, an Alabama nonprofit corporation, shall inure to the benefit of any member, individual officer, or director thereof. The Master Association does not contemplate the distribution of gains, profits or dividends to the members thereof and is organized solely for nonprofit purposes.
- 6. MENHERS. The members of the Master Association shall consist of all multifamily property associations and residential property owners' associations, all within the Development (hereinafter collectively referred to as the "Subordinate Owners'

Associations"), and the Declarant, for so long as the Declarant owns any Lot, Unit, Dwelling or any portion of the Development, or until such earlier date as Declarant, in its sole discretion, may otherwise elect. Notwithstanding anything provided herein or on the Master Association Bylaws to the contrary, for so long as Declarant owns any Lot, Unit, Dwelling or any other portion of the Development, or until such earlier date which Declarant in its sole discretion, may otherwise elect, (a) Declarant shall have the sole and exclusive right to (i) elect the board of directors of the Master Association, (ii) appoint the officers of the Master Association and the members of the DRB, as defined in the Covenants, (iii) remove and replace any members of the board of directors of the Master Association, the officers of the Master Association and the members of the DRB, (iv) amend these Articles of Incorporation and the Master Association Bylaws, and (v) take all other action on behalf of the Master Association and vote on all other matters required to be voted on or approved by the members of the Master Association. As long as Declarant owns any Lot, Unit, Dwelling or any other portion of the Development, or until such earlier date which Declarant, in its sole discretion, may otherwise elect, the Subordinate Owners' Association shall not have voting rights or privileges in the Master Association. At such time as Declarant no longer owns any Lot, Unit, Dwelling or any portion of the Development, the members of the Master Association shall be entitled to vote on all the foregoing matters subject to any restrictions set forth in the Covenants. The voting rights of any member of the Master Association may be limited and suspended in accordance with the provisions of the Covenants.

7. DIRECTORS.
(a) Rumber of Directors. The affairs of the Master
Association shall be managed by a board of directors. The number of directors constituting the initial board of directors shall be three (3). Thereafter, the number of directors of the Master Association shall be fixed in the manner provided in the Master Association Bylaws and may thereafter be increased or decreased from time to time by amendment to or in the manner provided in the Master Association Bylaws; provided, however, that (i) the number of directors shall in no event consist of less than three (3) directors, (ii) no decrease in the number of directors shall have the effect of shortening the terms of any incumbent director, (iii) Declarant shall have the right to elect all members of the board of directors of the Master Association as long as Declarant owns any Lot, Unit, Dwelling or any other portion of the Development, or until such earlier date which Declarant, in its sole discretion, may otherwise elect, a special meeting of the members of the Master Association shall be called meeting of the members of the Master Association shall be called within a reasonable time thereafter at which time the members of the Master Association shall elect, by majority vote, a new board of directors of the Master Association. Directors of the Master Association need not be Owners or residents of the State of Alabama. The names and addresses of the persons who are to serve as initial directors of the Master Association until their successors are elected and qualified or until such directors are removed as provided in Paragraph 7(b) of these Articles are as follows:

> W. Kennedy Striplin 307 Woodbridge Circle Daphne, Alabama 36526

Henrietta R. Jordan 307 Woodbridge Circle Daphne, Alabama 36526

Cecile K. Striplin 307 Woodbridge Circle Daphne, Alabama 36526

- (b) Removal. For so long as Declarant owns any Lot, Unit, Dwelling or any other portion of the Development, or until earlier date which Declarant, in its sole discretion, may otherwise elect, Declarant shall have the right at any time and from time to time to remove any director of the Master Association, either with or without cause, and may appoint a successor to such removed director or otherwise fill any vacancies on the board of directors of the Master Association, in each case without any consent or approval of any members of, the Master Association. At such time as Declarant no longer owns any Lot, Unit, Dwelling or any other portion of the Development, or until such earlier date which Declarant, in its sole discretion, may otherwise elect, the members of the Master Association shall have the right at any time and from time to time to remove any director of the Master Association shall be filled as provided in the Master Association Bylaws.
- (c) Powers. Except as may be otherwise provided to the contrary in the Covenants, these Articles or the Master Association bylaws, all powers of the Master Association shall be exercised by or under authority of, and the business and affairs of the Master Association shall be managed under the direction of, the Master Association board of directors.
- (d) Conflicts of Interest. No contract or other transaction between the Master Association and one or more of its directors, or any other corporation, firm, association or entity in which one or more directors of the Master Association are directors or officers or are financially interested, shall be either void or voidable because of such relationship or interest. Any director of the Master Association, or any corporation, firm, association or entity of which any director of the Master Association is a director or officer or is financially interested, may be a party to, or may be pecuniarily or otherwise interested in, any contract or transaction of the Master Association, provided that such relationship or interest in such contract or transaction shall be disclosed or known to the Master Association board of directors at the meeting of the Master Association board of directors or a committee thereof which authorizes, approves or ratifies such contract or transaction and, if such fact shall be disclosed or known, any director of the Master Association so related or interested. Any director of the Master Association may vote on any contract or other transaction between the Master Association and any affiliated corporation without regard to the fact that he or she is also a director of such affiliated corporation. Motwithstanding anything provided to the contrary in these Articles of the Master Association Bylaws, Declarant or an affiliate of Declarant shall be employed as the manager of the Master Association and the Development for so long as Declarant owns any Lot, Dwelling or any other portion of the Development, or until such earlier date which Declarant, in its sole discretion, may otherwise elect.
- 8. INCORPORATOR. The name and address of the incorporator is as follows:
 - W. Kennedy Striplin 307 Woodbridge Circle Daphne, AL 36526
 - 9. DISTRIBUTION OF ASSETS UPON DISBOLUTION,
- (a) Upon dissolution of the Master Association, all of its assets remaining after provision for creditors and payment of all costs and expenses of such dissolution shall be distributed in the following manners:

- (i) Real Property contributed to the Master Association without the receipt of other than nominal consideration by Declarant shall be returned to Declarant, unless Declarant refuses to accept the conveyance (in whole or part); and
- Association or other private individual shall be entitled to share in the distribution of any of the Master Association assets upon dissolution of the Master Association. Unless agreed to the contrary by three-forths (3/4) of the members of the Master Association, the assets of the Master Association shall be granted, conveyed, and assigned to an appropriate public body, agency, or agencies, utility or utilities, or any one or more of them or to any one or more non-profit corporations, associations, trusts, other organizations to be devoted to purposes as nearly as practicable the same as those to which they were required to be devoted by the Master Association. No disposition of the Master Association's assets shall be effective to divest or diminish any right or title of any member vested in it under recorded Covenants applicable to such assets unless made in accordance with the provisions of such Covenants.
- (b) Dissolution of the Master Association shall be accomplished as set forth in the Alabama Monprofit Corporation
- 10. POWER OF PRESIDENT AND VICE PRESIDENTS TO EXECUTE DOCUMENTS. The president and each vice president of the Master Association shall each have authority to execute all instruments, documents and contracts on behalf of the Master Association.
- 11. INDEMNIFICATION OF OFFICERS, DIRECTORS, EMPLOYEES AND AGENTS.
- (a) The Master Association shall indemnify any person who was or is a party or is threatened to be made a party to any threatened, pending or completed claim, action, suit or proceeding, whether civil, criminal, administrative or investigative, including appeals (other than an action by or in right of the Master Association), by reason of the fact that he or she is or was a director, officer, employee or agent of the Master Association as a director, officer, partner, employee or agent of another corporation, partnership, joint venture, trust or other enterprise, against expenses (including attornsys' fees), judgements, fines and amounts paid in settlement actually and reasonably incurred by such person in connection with such claim, action, suit or proceeding, had no reasonable cause to believe his or her conduct was unlawful. The termination of any claim, action, suit or proceeding by judgement, order, settlement, conviction, or upon a plea of nola contendere or its equivalent, shall not, of itself, create a presumption that the person reasonably believed to be in or not opposed to the best interests of the Master Association, and with respect to any criminal action or proceeding, has reasonable cause to believe that his or her conduct was unlawful.
- (b) The Master Association shall indemnify any person who was or is a party or is threatened to be made a party to any threatened, pending or completed claim, action or suit by or in the right of the Master Association to procure a judgement in its favor by reason of the fact that the person is or was a director, officer, employee or agent of the Master Association as a director, officer, partner, employee or agent of another corporation, partnership, joint venture, trust or other enterprise against expenses (including attorneys' fees) actually and reasonably incurred by him or her in connection with the defense or settlement of such action or suit if he or she acted in good faith an in a manner he or she reasonably believed to be in or not opposed to the best interests of the Master Association; provided, however, that no indemnification shall be

made in respect to any claim, issue or matter as to which such person shall have been adjudged to be liable for willful, deliberate or wanton misconduct in the performance of his or her duty to the Master Association unless and only to the extent that the court in which such action or suit was brought shall determine upon application that, despite the adjudication of liability but in view of all circumstances of the case, such person is fairly and reasonably entitled to indemnity for such expenses which the court shall deem proper.

- (c) To the extent that a director, officer, employee or agent of the Master Association has been successful on the marits or otherwise in defense of any action, suit or proceeding referred to in Paragraph 11(a) and (b) above, or in defense of any claim, issue or matter therein, such person shall be indemnified against expenses (including attorneys' fees) actually and reasonably incurred by such person in connection therewith, notwithstanding that he or she has not been successful on any other claim, issue or matter in any such action, suit or proceeding.
- (d) Any indemnification under Paragraph 11(a) and (b) above (unless ordered by a court) shall be made by the Master Association only as authorised in the specific case upon a determination that indemnification of a director, officer, employee or agent of the Master Association is proper in the circumstances because such person has met the applicable standard of conduct such forth in Paragraph 11(a) and (b) above. Such determination shall be made (i) by the board of directors of the Master Association who were not parties to, or who have been wholly successful on the marits or otherwise with respect to, such claim, action, suit or proceeding, or (ii) is such a quorum is not obtainable, or, even if obtainable, if a quorum of disinterested directors of the Master Association so directs, by independent legal counsel in a written opinion, or (iii) by a majority vote of the members of the Master Association.
- (e) Expenses (including attorneys' fees) incurred in defending a civil or criminal claim, action, suit or proceeding may be paid by the Master Association in advance of the final disposition of such claim, suit or proceeding as authorized in the manner provided in Paragraph 11(d) above upon receipt of an undertaking by or on behalf of any director, officer, employee or agent of the Master Association to repay such amount id and to the extent that it shall be ultimately determined that he or she is not entitled to be indemnified by the Master Association as authorized in this Paragraph 11.
- (f) The indemnification authorized by this Paragraph 11 shall not be deemed exclusive of and shall be in addition to any other right to which those indemnified may be entitled under any statue, rule of law, provisions of these Articles, the Master Association Bylaws, agreement, vote of members or disinterested directors of the Master Association, or otherwise, both as to action in his or her official capacity and as to action in another capacity while holding such office, and shall continue as to a person who has ceased to be a director of the Master Association, officer, employee or agent of the Master Association and shall inure to the benefit of the heirs, executors and administrators of such person.
- (g) The Master Association shall have power to purchase and maintain insurance on behalf of any person who is or was a director, officer, employee or agent of the Master Association, or is or was serving at the request of the Master Association as a director, officer, partner, employee or agent of another corporation, partnership, joint venture, trust or other enterprise against any liability asserted against such person and

incurred by him or her in any such capacity or arising out of his or her status as such, whether or not the Master Association would have the power to indeanify such person against such liability under the provisions of this Paragraph 11.

- 12. AMENDMENT. For so long as Declarant owns any Lot, Dwelling, Unit or any other portion of the Development, or until such earlier date which Declarant, in its sole discretion, may such earlier date which Declarant, in its sole discretion, may otherwise elect, these Articles may be amended at any time and from time to time by Declarant or by the vote of the board of directors of the Master Association, without the consent or approval of any of the other members of the Master Association. At such time as Declarant no longer owns any Lot, Dwelling or any portion of the Development, or until such earlier sate which Declarant, in its sole discretion, may otherwise elect, then these Articles of Incorporation may be amended, subject to the terms and provisions of the Covenants, by the affirmative vote of at least two-thirds (2/3) of the total votes of all members of the Master Association. the Master Association.
- 13. INCORPORATION BY REFERENCE. All of the terms, provisions, definitions, covenants and conditions set forth in the Covenants are hereby expressly incorporated herein by reference as if fully set forth herein. In the event of any conflict or ambiguity between the terms, provisions, definitions, covenants and conditions set forth herein in these Articles and the Covenants than the provisions of the Covenants shall at all the Covenants, then the provisions of the Covenants shall at all times control. In the event of any conflict or ambiguity between the terms, provisions, definitions, covenants and conditions set forth herein in these Articles and the Master Association Bylaws, then the provisions of these Articles shall at all times control.

IN WITNESS WHEREOF, the undersigned incorporator has hereunto set his hand and seal, on this the 2> day of

STATE OF ALABAMA COUNTY

GENERAL ACKNOWLEDGMENT

I, the undersigned authority, a Motary Public in and for said County in said State, hereby certify that W. KENNEDY STRIPLIN, whose name is signed to the foregoing instrument, and who is known to me, acknowledged before me on this day that, being informed of the contents of said instrument, he executed the same voluntarily on the day the same heart date. the same voluntarily on the day the same bears date.

Given under my hand and official seal, this the day of June , 1996.

My commission expires: 10/26/57 Motery Public

This instrument prepared by:

Thomas W. Klyce, P.C. Attorney at Law Post Office Box 2301 Gulf Shores, AL 36547